

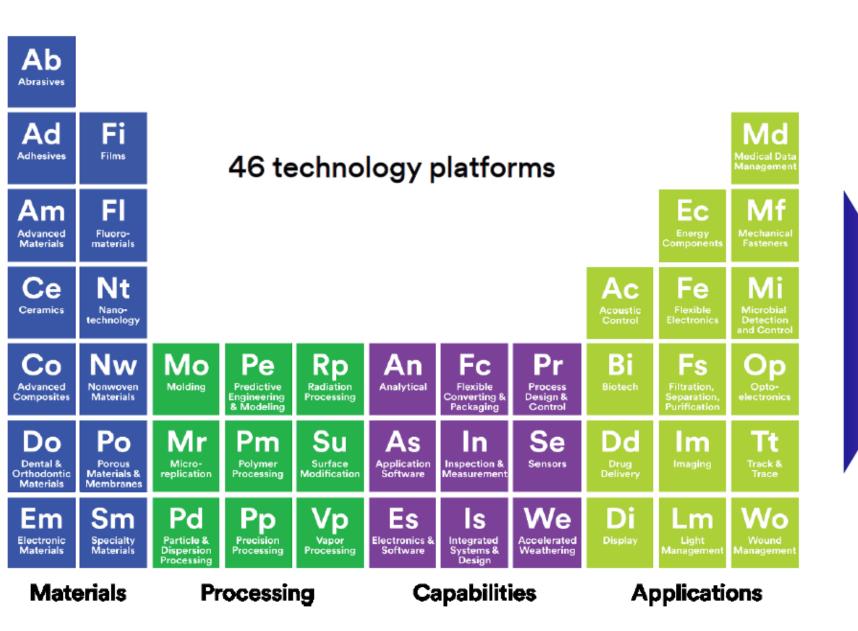


Global Headquarters Campus

- 400+ Acres (1.6 KM²⁾
- 10,600 employees
- Center of R&D activities
- No Manufacturing







12 expertise categories

Automotive

Commercial Solutions

Communications

Consumer

Design & Construction

Electronics

Energy

Health Care

Manufacturing

Mining, Oil and Gas

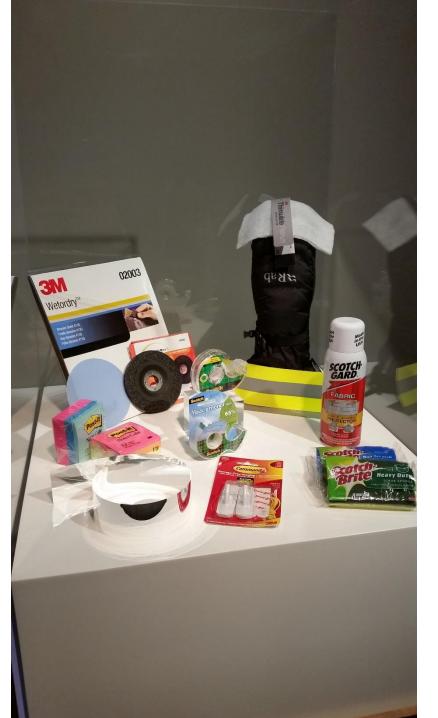
Safety

Transportation

Traffic Safety Business - Market Segments









3M Transportation Safety Research Center









- Demonstrations
- Transportation Research
 - Materials & Systems
 - Product & Systems
 Testing